



SaskFlax

**Saskatchewan Flax
Development Commission**

**Annual Report
2017/18**

Our Mission

To lead, promote, and enhance the production, value-added processing and utilization of Saskatchewan flax.

Our Vision

Saskatchewan Flax Development Commission, as a respected organization, leads the promotion of flax and flax products in the world.

About us

The Saskatchewan Flax Development Commission represents more than 5,600 flax producers in the province of Saskatchewan. We invest in research, communication and market facilitation activities to further develop the flax industry.

The Saskatchewan Flax Development Commission also works to promote production and value-added processing of flax in the province. We partner with the flax industry and other agricultural organizations to ensure quality flax and flax products worldwide.

Canada is the world's largest producer and exporter of flax, with Saskatchewan processing four times as much as the next-closest flax growing province.

Staff

Wayne Thompson, Executive Director

Telephone: 1.306.664.1901

Email: wayne@saskflax.com

Michelle Beaith, Agronomist

Telephone: 1.306.664.1901

Email: michelle@saskflax.com

Janice Henriksen, Administrator

Telephone: 1.306.664.1901

Contact Us

8-3815 Thatcher Avenue
Saskatoon, Saskatchewan, Canada
S7R 1A3
1.306.664.1901
saskflax@saskflax.com

Directors for 2017-2018

Shane Stokke (Chair)
Box 1315
Watrous, SK S0K 4T0



Jordon Hillier
R.R. 1 Box 20 Site 1
Southey, SK S0G 4P0



Greg Sundquist (Vice-chair)
Box 1030
Watrous, SK S0K 4T0



Nancy Johns
Box 916
Watrous, SK S0K 4T0



Erwin Hanley
Box 37180
Regina, SK S4S 7K3



David Sefton
Box 262
Broadview, SK S0G 0K0



Chair Report



As 2018 draws to an end and producers look back on 2018, one word comes to mind: “variable.”

Between different regions in the province, and within each of our own farm operations, the harvest was extremely variable from field to field. Flax yields varied from the low teens all the way to high 40s or even 50s. On my operation alone there was 15 bushel difference between field to field. Harvestability of flax was extremely good and even after snow in mid-September the flax on my farm stood up very well.

Similarly, the state of the flax industry in 2017/18 was one of change.

The supply of flax from the farm has decreased dramatically in three years, from 900,000 tonnes in 2015 to 555,000 tonnes for the 2017/18 year, according to Statistics Canada. Canadian flax exports fell from 450,000 tonnes in 2016 to 350,000 tonnes in 2017. At the same time, production in the Black Sea region has increased, putting pressure on Canadian sales into Europe and China in part because of the lower transportation costs to move flax from the Black Sea into China and Europe. The relationships between Canadian companies and producers will remain key to maintaining sales to Europe and China.

In 2017/18 the Saskatchewan Flax Development Commission (SaskFlax) has taken on a larger role in research funding, agronomy, market development and national and international policy issues. In the spring of 2018 the federal government introduced the Canadian Agricultural Partnership (CAP) program, which will fund research that was previously funded through the Growing Forward program. SaskFlax facilitated the development of research proposals on behalf of the flax associations to ensure research for flax continues.

“We invested over \$600,000 in 2017/18 into research, a figure that will increase over the next five years.”

Also impacting the role of SaskFlax in taking on more leadership for Canada’s flax industry was a restructuring of the Flax Council of Canada (FCC) this past year. The organization has downsized significantly and the work it had been facilitating will be taken over in part by SaskFlax. This has also impacted funding options and abilities for the industry. Prior to CAP, the Flax Council of Canada had the ability to fund research but these recent changes have left SaskFlax as the significant funder of flax research. As a result we invested over \$600,000 in 2017/18 into research, a figure that will increase over the next five years.

In 2017/18, SaskFlax carefully watched the changing national landscape of the flax associations. As the FCC reduced its role in national activities there was also a change in activities in

representation in national policy and trade discussions. Over the past year SaskFlax has continued to work with the provincial and federal government to maintain and increase our reach as the voice for Saskatchewan flax producers. Over the course of 2017/18, SaskFlax became a member of the Canada Grains Council and the Grain Growers of Canada allowing us to further represent our industry in national discussions and promote the flax industry interests with the federal government and others. The membership at the Canada Grains Council was previously held by the FCC.

Last February, Michelle Beaith joined the SaskFlax staff as a Flax Agronomist. As the flax industry continues to grow, our Board determined it would be crucial to provide agronomy support to flax producers and to keep them up to date on the latest agronomy news and practices. Michelle will also serve as an additional avenue for communication with flax producers.

It is always with you, the flax producer and levy payer, in mind that our Board makes decisions. Our role is to continue to expand opportunities for our industry and to act on behalf of flax producers on a local, national and international scale. Our Board works extremely hard to make every levy dollar count as an investment into research, breeding, market development or advocacy issues.

I would like to thank our Board for their passion and many hours of work over the last year. In particular I would like to thank Dave Sefton and Erwin Hanley for their many years of experience, knowledge and wisdom. They are both finished their terms as of this year and they will surely be missed. We also welcome their replacements, Patricia Lung and Scott Sefton, and look forward to the new energy we are sure they will both contribute going forward.

Shane Stokke, Chair

Executive Director Report



It was a busy year for us at the Saskatchewan Flax Development Commission (SaskFlax), with several new initiative taking place as well as structural changes.

Research funding is one of our main focuses, as it represents a core part of how your levy dollars are spent. In the second half of 2017, SaskFlax continued to work with other producer organizations and the Saskatchewan Ministry of Agriculture – Agriculture Development Fund.

This was also the final year of the federal government's Growing Forward 2 (GF2) program. While the flax research activities within GF2 were coming to an end, planning for research within the Canadian Agricultural Partnership (CAP) program was taking place. SaskFlax lead the development of the

research activities for flax for the CAP program and also participated in the Diverse Field Crop Cluster program, in order to help strengthen research proposals that were of value to the flax industry. Research from this Cluster will take place from April 1, 2018 to March 31, 2023 and the outcome of all this research will be of significant benefits for flax producers in the coming years.

On top of all this, SaskFlax continued to fund variety development and agronomy research this past year, and continued to look at research proposals for food ingredients. The food market is still expected to be the area for growth in demand.

“The outcome of all this research will be of significant benefits for flax producers in the coming years.”

Our market development efforts continued into 2017/18 with the goal of increasing demand. SaskFlax participated in two trips to China to present at conferences about Canadian flax production and provide information about the benefits of flax for food and livestock. Both conferences, held in the major centre of Qingdao, provided good insight to the growth of flax demand in China. They were also an opportunity

for us to promote Canada as an important supplier and talk about the positives of Canadian flax and companies. This is increasingly important as we compete with the Black Sea region, which is seeing continual increases in flax production, as a supplier to China.

Over the past year, the Flax Council of Canada (FCC) saw a major restructuring. As a result of these changes, SaskFlax will take on more market development activities which were previously directed by the FCC.

SaskFlax also took on a larger national presence in the past year by becoming a member of the Grain Growers of Canada and Canada Grains Council. These memberships provide a strong voice for flax producers for national matters and they also strengthen our relationships with members of the federal government. Working with these national organizations is also important for developing research efforts and taking the flax message to Ottawa.

Once again, I thank each and every one of you for your ongoing support. Without you, none of this progress would be possible. As always I encourage you to get in touch with us if you have any feedback on the work we are doing.

Wayne Thompson, Executive Director

Research Funding

In 2017/18, SaskFlax allocated approximately 55% of its annual budget into research and development for the benefit of flax producers. Current priorities for research include: agronomy, variety development and pathology, seed and oil value-added processing, human health, and flax for livestock and pet diets.

Currently funded research

Researcher	Project Name	Total Value of SaskFlax funds for project	Year of Completion
Dr. Booker - University of Saskatchewan	Development of a Flax Breeding Database: A Gateway to Novel Breeding Strategies	\$60,000	2017
Dr. Booker - University of Saskatchewan	CDC Flax Program	\$200,000	2018
Dr. Pierce - St. Boniface Hospital	Hyperflax Trial	\$50,000	2018
Dr. Booker - University of Saskatchewan	Map Disease Resistance Loci in Flax	\$61,051	2018
Farming Smarter	2018 Flax Variety Trial	\$7,000	2018
Indian Head Agricultural Research Foundation	Optimal Nitrogen & Phosphorus Management for Flax	\$103,385	2018
Indian Head Agricultural Research Foundation	Seed Treatment Effects on Flax at Varying Seeding Rates and Dates	\$16,500	2018
Indian Head Agricultural Research Foundation	Demonstrating the Merits of Potassium and Sulphur Fertilization in Flax Production	\$10,000	2018
InnoTech	2018 Flax Variety Trial	\$6,500	2018
Quantum Mechanical Technology Inc.	Radio Frequency exposure in deflavouring flax and lowering cyanide levels	\$32,000	2018
	Saskatchewan Variety Trials including experimental lines	\$42,000	2018
Dr. Willenborg - University of Saskatchewan	Improving Weed Management for Saskatchewan Growers	\$43,996	2019
Dr. Agnew - Prairie Agricultural Machinery Institute	Improved Management of Stored Flaxseed	\$39,877	2019

Indian Head Agricultural Research Foundation	Seed Treatment and Foliar Fungicide Options for Flax	\$36,250	2019
Dr. Booker - University of Saskatchewan	Characterization of Flax Breeding Lines for Northern Adaptation and Stability of Yield and Maturity	\$59,813	2020
Dr. Booker - University of Saskatchewan	Characterization of Rust Resistance	\$136,766	2020
Dr. Christensen - University of Saskatchewan	Nutritional Evaluation of Flaxseed and Meal	\$22,632	2020
Dr. Deyholos - University of British Columbia	Linseed Straw Management: Pre- Breeding for Reduced Stem Strength	\$41,400	2020
Dr. Newkirk - University of Saskatchewan	Enhancing the Nutritional Value of Byproducts Through Steam Explosion	\$56,426	2020
Dr. Willenborg - University of Saskatchewan	Integrated Crop Management for High Yielding Flax Production	\$138,368	2020
Saskatchewan Soil Conservation Association	Monitoring SOC on commercial direct- seeded fields across Saskatchewan	\$10,264	2020
Dr. Paterson - University of Saskatchewan	Are components of flax neuroprotective again myelin degeneration? Impact of dietary ALA in an animal model of multiple sclerosis	\$287,500	2021

Saskatchewan Flax Development Commission

Financial Statements
July 31, 2018



November 20, 2018

Independent Auditor's Report

To the Directors of Saskatchewan Flax Development Commission

We have audited the accompanying financial statements of Saskatchewan Flax Development Commission, which comprise the statement of financial position as at July 31, 2018 and the statements of operations, changes in net assets and cash flows for the year then ended, and the related notes which comprise a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

PricewaterhouseCoopers LLP
128 4th Avenue South, Suite 600, Saskatoon, Saskatchewan, Canada S7K 1M8
T: +1 306 668 5900, F: +1 306 652 1315

"PwC" refers to PricewaterhouseCoopers LLP, an Ontario limited liability partnership.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for qualified opinion

In common with many similar not-for-profit organizations, Saskatchewan Flax Development Commission derives revenue from producer check-off fees, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of Saskatchewan Flax Development Commission. Therefore, we were not able to determine whether any adjustments might be necessary to producer check-off fees, excess of revenue over expenditures and cash flows from operations for the year ended July 31, 2018 and 2017, current assets as at July 31, 2018 and 2017 and net assets as at August 1, 2017, July 31, 2018, August 1, 2016 and July 31, 2017. Our audit opinion on the financial statements for the year ended July 31, 2017 was modified accordingly because of the possible effects of this limitation in scope.

Qualified opinion

In our opinion, except for the possible effects of the matter described in the basis for qualified opinion paragraph, the financial statements present fairly, in all material respects, the financial position of Saskatchewan Flax Development Commission as at July 31, 2018 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

PricewaterhouseCoopers LLP
Chartered Professional Accountants

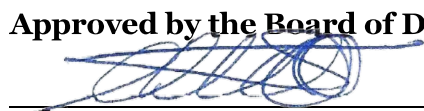
Saskatchewan Flax Development Commission

Statement of Financial Position

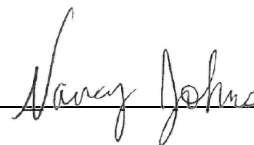
As at July 31, 2018

	2018 \$	2017 \$
Assets		
Current assets		
Cash and cash equivalents (notes 3 and 7)	673,193	1,341,245
Investments (note 4)	150,742	252,738
Accounts receivable	226,559	99,616
	<u>1,050,494</u>	<u>1,693,599</u>
Non-current assets		
Investments (note 4)	1,492,881	960,954
Tangible capital assets (note 5)	14,777	6,902
Website development costs (note 6)	2,558	3,654
	<u>1,510,216</u>	<u>971,510</u>
	<u>2,560,710</u>	<u>2,665,109</u>
Liabilities		
Current liabilities		
Accounts payable and accrued liabilities	106,592	84,109
Deferred contributions	-	61,865
	<u>106,592</u>	<u>145,974</u>
Net assets		
Unrestricted	1,754,118	1,919,135
Internally restricted (note 7)	700,000	600,000
	<u>2,454,118</u>	<u>2,519,135</u>
	<u>2,560,710</u>	<u>2,665,109</u>
Commitments (note 9)		
Operating lease (note 10)		

Approved by the Board of Directors



Director



Director

The accompanying notes are an integral part of these financial statements.

Saskatchewan Flax Development Commission

Statement of Changes in Net Assets

For the year ended July 31, 2018

	Internally restricted \$	Unrestricted \$	2018 \$	2017 \$
Balance - Beginning of year	600,000	1,919,135	2,519,135	2,612,447
Deficiency of revenue over expenditures	-	(65,017)	(65,017)	(93,312)
Interfund transfers (note 7)	100,000	(100,000)	-	-
Balance - End of year	<u>700,000</u>	<u>1,754,118</u>	<u>2,454,118</u>	<u>2,519,135</u>

The accompanying notes are an integral part of these financial statements.

Saskatchewan Flax Development Commission

Statement of Operations

For the year ended July 31, 2018

	Budget (unaudited) (note 11) \$	2018 \$	2017 \$
Revenue			
Producer check-off fees	923,400	1,019,622	901,261
Refunds	-	(41,902)	(33,381)
	923,400	977,720	867,880
Grants	-	105,234	51,735
Interest income	15,000	37,492	29,347
Other income	-	7,537	-
	938,400	1,127,983	948,962
Expenditures (Schedule and note 8)			
Operations and administration			
Consultants	140,000	128,080	110,250
Salaries and wages	160,000	113,669	68,801
Levy administration	34,000	31,556	31,834
Rent	21,600	20,693	12,600
Board of directors	18,000	20,017	22,442
General and administrative	18,600	15,617	6,230
Meetings	10,000	8,062	6,602
Professional fees	10,000	7,443	9,136
Amortization	4,000	3,466	3,406
Insurance	2,700	1,566	3,257
Travel	-	-	2,280
	418,900	350,169	276,838
Grants and research projects	627,127	620,059	537,798
Communications	222,500	212,661	196,292
Market facilitation	95,000	10,111	31,346
	1,363,527	1,193,000	1,042,274
Deficiency of revenue over expenditures	(425,127)	(65,017)	(93,312)

The accompanying notes are an integral part of these financial statements.

Saskatchewan Flax Development Commission

Statement of Cash Flows

For the year ended July 31, 2018

	2018 \$	2017 \$
Cash provided by (used in)		
Operating activities		
Deficiency of revenue over expenditures	(65,017)	(93,312)
Amortization	3,466	3,406
Changes in non-cash working capital items		
Accounts receivable	(126,943)	90,968
Accounts payable and accrued liabilities	22,483	(23,896)
Deferred contributions	(61,865)	(3,185)
	<u>(227,876)</u>	<u>(26,019)</u>
Investing activities		
Purchase of tangible capital assets	(10,245)	-
Purchase of investments, net of redemptions	(429,931)	(23,262)
	<u>(440,176)</u>	<u>(23,262)</u>
Net change in cash and cash equivalents	(668,052)	(49,281)
Cash and cash equivalents – Beginning of year	1,341,245	1,390,526
Cash and cash equivalents – End of year	<u>673,193</u>	<u>1,341,245</u>
Cash and cash equivalents consist of:		
Cash	457,254	1,130,037
Investment savings accounts	215,939	211,208
	<u>673,193</u>	<u>1,341,245</u>

The accompanying notes are an integral part of these financial statements.

Saskatchewan Flax Development Commission

Notes to Financial Statements

July 31, 2018

1 Nature of business

The Saskatchewan Flax Development Commission (the “commission”) was established by provincial legislation in April of 1996. The activities of the commission are funded primarily by a levy on Saskatchewan produced flax, which is collected by buyers at the time of sale.

The mandate of the commission is to promote and enhance flax production in Saskatchewan for maximum return to producers through research, market facilitation, leadership and communication in the industry.

2 Summary of significant accounting policies

a) Basis of presentation

These financial statements include the accounts of the commission and are presented in accordance with Canadian accounting standards for not-for-profit organizations (“ASNPO”).

b) Use of estimates

The preparation of financial statements in conformity with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenue and expenditures during the reporting period. Actual results could differ from these estimates.

c) Tangible capital assets and website development costs

Tangible capital assets and website development costs are recorded at cost and amortized over their expected useful lives. Computer hardware, computer software and office equipment are amortized using the straight-line method over a five-year period. Website development costs are amortized using the straight-line method over a five-year period.

d) Revenue recognition

Producer check-off fees are recognized as product is sold from the producer to the buyer. Refunds are recognized using the accrual method based on actual requests submitted by producers for the crop year and are paid out subsequent to year-end by the commission.

The commission follows the deferral method of accounting for contributions, including grants. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions for expenses of the current period are recognized as revenue in the current period and restricted contributions for expenses of one or more future periods are deferred and recognized as revenue in the same period or periods as the related expenses are recognized.

Saskatchewan Flax Development Commission

Notes to Financial Statements

July 31, 2018

Interest income is recognized as it is earned. Contributions of materials and services are recognized only when a fair value can be reasonably estimated and when the materials and services are used in the normal course of the commission's operations and would otherwise have been purchased.

e) Grants and research projects

Expenditures are recognised when grants and research projects have been approved and the recipient has met eligibility criteria.

f) Financial instruments

Financial assets and financial liabilities, consisting of cash and cash equivalents, investments, accounts receivable and accounts payable and accrued liabilities are initially recognized at fair value and subsequent measurement is at amortized cost. The commission does not consider itself to have significant exposure to credit risk, currency risk, interest rate risk, liquidity risk, market risk or other price risk.

3 Restricted cash

Cash of \$nil (2017 – \$71,135) is restricted for the Northern Adapted Flax Variety Development research project.

4 Investments

Investments consist of guaranteed investment certificates which earn interest at rates ranging from 1.91% to 3.15% and mature in the 2019 (\$150,742), 2020 (\$375,868), 2021 (\$310,282) and 2022 (\$177,559) and 2023 (\$629,172) fiscal years.

5 Tangible capital assets

	Cost	Accumulated amortization	Net book value 2018	Net book value 2017
	\$	\$	\$	\$
Office equipment	19,576	6,845	12,731	6,259
Computer hardware	8,279	6,387	1,892	422
Computer software	716	562	154	221
	28,571	13,794	14,777	6,902

Saskatchewan Flax Development Commission

Notes to Financial Statements

July 31, 2018

6 Website development costs

Cost \$	Accumulated amortization \$	Net book value 2018 \$	Net book value 2017 \$
10,653	8,095	2,558	3,654

7 Internally restricted net assets

The commission has internally restricted net assets of \$700,000 to maintain operations and meet commitments in the event of crop failure, and to pay any amounts due in the event of disestablishment of the commission.

8 Related party transactions

During the year ended July 31, 2018 members of the commission's elected Board of Directors received payments for per diems and expenses of \$69,796 (2017 - \$67,898). All related party transactions described above are measured at the exchange amount, which is the consideration established and agreed to by the parties.

9 Commitments

As at July 31, 2018 the commission has committed to making the following payments for research projects:

	\$
2019	168,772
2020	88,413
2021	43,125
2022	14,375
2023	-
Thereafter	-
	<hr/>
	314,685

10 Operating lease

The commission entered into a lease agreement for office space on November 1, 2017. The term of the lease agreement is 5 years and future monthly minimum lease payments, including occupancy costs, are \$1,626 to the end of the term of the lease on October 31, 2022. The commission has the option to renew the lease agreement for an additional three year term.

Saskatchewan Flax Development Commission

Notes to Financial Statements

July 31, 2018

11 Budgeted amounts

The budgeted amounts have been approved by the Board of Directors, are unaudited and are provided for purposes of comparison.

Saskatchewan Flax Development Commission

Statement of Expenditures

For the year ended July 31, 2018

	Budget (unaudited) \$ (note 11)	2018 \$	2017 \$
Grants and research projects			
Canadian Agricultural Partnership	282,830	111,038	-
CDC Flax Program	80,000	80,000	120,000
Map Disease Resistance Loci in Flax	60,000	64,551	-
Rust Resistance Genes of Flax	31,598	59,547	35,087
U of S Multiple Sclerosis	57,500	57,500	58,650
Improved Management of Stored Flaxseed	4,647	35,230	-
QMTI Radio Frequency Treatment	20,000	32,000	-
Seed Treat Effects	9,062	27,188	1,937
IHARF Optimal Nitrogen	9,616	24,846	34,461
Characterization of Flax Lines	14,953	19,938	19,938
Integrated Crop Management	14,950	17,854	28,671
Steam Explosion of Flax Meal	12,420	17,441	22,425
Nutritional Evaluation Flaxseed and Meal	-	16,974	-
Improve Weed Management	3,664	11,000	14,666
Flax Variety Trial	3,375	10,125	-
Hyperflax Trial	-	10,000	-
Monitoring Soil Carbon	1,812	7,848	-
Flax Breeding Database	-	5,000	-
Northern Adapted Flax Variety	-	4,312	4,620
Seed Treat Vary Rates and Dates	-	4,125	12,375
Potash and Sulfur Fertilizer	-	2,500	7,500
Pest Monitoring Network	-	1,042	1,894
Flax Council Growing Forward II	-	-	100,000
Oilseed Cooperative Trials	-	-	37,500
Linseed Straw Management	20,700	-	15,525
Sask Variety Performance Group	-	-	10,000
Flax Product Lactation	-	-	6,325
Winter Nursery	-	-	2,500
BASF Insure Pulse Trials	-	-	2,161
Row Space	-	-	1,563
	627,127	620,059	537,798
Communications			
Industry liaison	20,000	38,645	34,390
Sponsorships	15,000	31,993	23,847
Memberships and subscriptions	56,000	27,792	2,097
Scholarships	20,000	20,000	20,000
Networking	10,000	19,003	10,762
Farm and Food Care SK	20,000	17,863	16,453
Newsletter	26,000	15,315	18,588
Crop Productions Week and CropSphere	15,000	7,106	7,261
Strategic planning	-	6,760	-
Other	5,500	6,482	5,593
Communications consultant	20,000	5,985	-
Oilseed grower meetings	5,000	5,112	20,009
Prairie Recommending Committee on Oilseeds	5,000	4,733	4,563
Annual General Meeting	5,000	3,295	4,117
Website	-	1,443	2,922
Minor use registration	-	1,134	-
Election	-	-	25,690
	222,500	212,661	196,292
Market facilitation			
Food	25,000	8,513	30,305
Other	70,000	1,598	1,041
	95,000	10,111	31,346

Saskatchewan Flax Development Commission

Expenditures By Object

For year ending July 31, 2018

DIRECTORS

Shane Stokke	\$18,765	
Erwin Hanley	\$13,631	
Jordon Hillier	\$12,334	
Nancy Johns	\$9,777	
Greg Sundquist	\$8,705	
David Sefton	\$6,584	
		<u>\$69,796</u>

RESEARCH (threshold \$5,000)

University of Saskatchewan	\$346,305	
Canadian Agricultural Partnership Program	\$110,536	
Indian Head Agricultural Research Foundation	\$58,659	
Prairie Agriculture Machinery Institute	\$35,230	
Quantum Mechanical Technologies Inc.	\$32,000	
St. Boniface Hospital	\$10,000	
Saskatchewan Soil Conservation Association	\$7,848	
Farming Smarter	\$5,250	
		<u>\$605,828</u>

ADMINISTRATION (threshold \$5,000)

Orange Management Group Ltd.	\$122,500	
Agriculture Council of Saskatchewan (Levy Central)	\$31,556	
W5 Properties Ltd. (Office Rent)	\$16,283	
PricewaterhouseCoopers LLC	\$7,343	
Saskatchewan Pulse Growers	\$5,225	
		<u>\$182,907</u>

COMMUNICATIONS (threshold \$5,000)

Farm & Food Care Saskatchewan	\$31,750	
University of Saskatchewan	\$20,013	
Flax Council of Canada	\$10,000	
Grain Growers of Canada	\$10,000	
Delaney Seiferling Consulting	\$8,342	
Blairmore Media	\$6,925	
Canada Post	\$6,033	
Holiday Inn	\$5,531	
		<u>\$98,594</u>

MARKET FACILITATION (threshold \$5,000)

Air Canada	\$5,127	
		<u>\$5,127</u>