



# **SaskFlax**

**Saskatchewan Flax  
Development Commission**

**Annual Report  
2020/21**

## Our Mission

To lead, promote, and enhance the production, value-added processing and utilization of Saskatchewan flax.

## Our Vision

Saskatchewan Flax Development Commission, as a respected organization, leads the promotion of flax and flax products in the world.

## About us

The Saskatchewan Flax Development Commission represents flax producers in the province of Saskatchewan. We invest in research, communication and market facilitation activities to further develop the flax industry.

The Saskatchewan Flax Development Commission also works to promote production and value-added processing of flax in the province. We partner with the flax industry and other agricultural organizations to ensure quality flax and flax products worldwide.

Canada is a world leader in flax production and exports. Saskatchewan is the largest producer of flax in Canada. The demand for flax continues to grow and we can play a leadership role.

## Staff

**Wayne Thompson, Executive Director**

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**Michelle Beaith, Agronomist**

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## Contact Us

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# Directors for 2020-2021

**Shane Stokke**  
(Chair to January 2021)  
Box 1315  
Watrous, SK S0K 4T0

**Greg Sundquist**  
(Chair from January 2021)  
Box 1030  
Watrous, SK S0K 4T0

**Scott Sefton**  
(Vice-Chair from January 2021)  
Box 640  
Broadview, SK S0G 0K0

**Jordon Hillier**  
R.R. 1 Box 20 Site 1  
Southey, SK S0G 4P0

**Nancy Johns**  
(to January 2021)  
Box 916  
Watrous, SK S0K 4T0

**Patricia Lung**  
Box 1955  
Humboldt, SK S0K 2A0

**Garry Noble**  
(as of January 2021)  
Box 23  
Mossbank, SK S0H 3G0

**Brent Dunnigan**  
(as of January 2021)  
Box 8  
Alameda, SK S0C 0A0



# Chair Report



2021 was an interesting year to say the least. The crops were seeded into good moisture and with the help of pre and post emergent chemicals, the crop was clean and looking good. Unfortunately flax, as most crops did not do well in the drought. The decreased production is having an impact on the financial resources to fund research and market development through SaskFlax.

The decreased production left many farmers short on contracts for several commodities. SaskFlax, with the other commodity organizations, worked with the provincial government to highlight our concerns regarding grain contracts, export sales

reporting and carbon issues. We are working with the other commodities to address the resolutions brought up at the last annual general meetings. We continue to work with the Grain Growers of Canada to bring up flax grower and farmer concerns to the federal government. We recognize climate policy and sustainability are top priorities for the federal government and look forward to show how flax can assist in meeting these goals.

If you had a chance to attend the Agri-ARM field days you may have seen the flax trials. The agronomic information the trials provide work to answer some of your questions regarding desiccation and fertility. The variety trials continue to provide valuable information for the Crop Development Centre. Sask Flax is excited to see progress in the breeding program and looks forward to the wide release of CDC Rowland this year. SaskFlax continues to work closely with the CDC and the new flax breeder Bunyamin Tar'an.

Sask Flax continues to work on solutions for flax straw. SaskFlax has completed its short flax experiment and will work with the CDC to see if short flax may be a solution for straw management issues. Unfortunately, SWM, a major straw buyer located in Manitoba closed down this year. A new company Prairie Clean Energy, located in Saskatchewan, is expected to become a new buyer for flax straw.

The shortage of flax has resulted in some of the highest prices ever seen for flax. New crop contracts of \$25/bushel are being offered for the fall of 2022. Flax has the potential to be a very profitable crop in a crop rotation in 2022. With the reduction in production, Stats Can estimates production to be 346,000 tonnes for this year in Western Canada. The reduction in production is having an impact on the SaskFlax budget. We are reducing the cash reserves to maintain our commitments to the breeding programs and research.

Sask Flax continues to change as an organization. We welcomed two new board members this year, Brent Dunnigan and Garry Noble. The Board thanks Michelle Beaith for her time and contribution to helping flax growers produce a better flax crop and we wish her the best. Even with budget considerations, SaskFlax will be hiring a new agronomist because support for flax growers is key to the progress of the crop. We continue to work with the Flax Council of Canada on trade and other issues and the Manitoba Crop Alliance to develop the flax industry.

I would like to thank the board for their hard work and dedication in the past year.

I would, on behalf of the board thank our Executive Director, Wayne Thompson for his hard work and guidance this last year.

# Executive Director Report



The Saskatchewan Flax Development Commission continued to work for the benefit of flax growers in 2020/2021. The levy income in 2020/21 was up slightly from 2019/20 because of increased production. The increasing price of flax throughout the crop year encouraged movement of flax off the farm. The increased production and sales did reduce the budgeted deficit, however the expenditures still resulted in a deficit as SaskFlax works to reduce the cash surplus.

In 2020/21, SaskFlax maintained its research portfolio by spending \$749,000 on 15 projects. The research ranged from variety development to feeding flax to dairy cows. The producer support of the Crop Development Centre flax breeding program is paying off through improved varieties for the farm. 2020/21 was the third year of the Diverse Field Crop Cluster, research funding through the Agriculture and Agri-Food Canada, Canadian Agricultural Partnership program. The program ends on March 31, 2023 and planning for a new Cluster application has started. SaskFlax continues to support the testing of flax varieties to help flax growers make decisions for their crop rotation. Agronomy remains a vital topic for research and extension. SaskFlax supported demonstrations for pre-harvest weed control and non-traditional nitrogen management for flax. Funding research for dairy cows helps to show the benefits of including flax in the diet with the intention of increasing the demand for flax. Some research was delayed due to pandemic restrictions in 2020 and 2021, research into intercropping, nutrient removal by crops, and herbicide resistant kochia continue

SaskFlax did not hold events as planned. Several events were cancelled or delayed. While the Annual General Meeting was held virtually, the Flax Day was cancelled in March due to restrictions for in-person gathering. However, the Flax Day is expected to take place in 2022. As a result of travel restrictions, the efforts for market promotion moved online to making presentations and holding meetings by video. Agronomy extension work also moved to more online activity with the continuation of 'Flax on the Farm', the SaskFlax agronomy newsletter. The newsletter is mainly focused on farmers and can provide valuable information throughout the year.

Throughout the year, SaskFlax has been engaged with the Flax Council of Canada on trade issues. The trade issues for flax are as significant because they include new regulations from the European Union for cadmium and new trade rules for China. The demand for flax continues to grow around the world and we need to insure the flax trade takes place with as few issues as possible.

SaskFlax was working several policy issues during the year as farmers were directing Commissions to engage on these files. There is still a lot of work to be done on these files that include modernization of the Canada Grain Act, export sales reporting, and environmental policy that impact agriculture.

Looking back the year was a success with research taking place, the return of in-person field days, and using the technology available to get the work done without missing a beat. The SaskFlax Board deserves a big thank-you for the work they achieved throughout the year. Michelle's energy for the past year was important to managing the agronomy and extension work of SaskFlax. As the Executive Director, I thank the directors, staff, and flax growers for the successful year we had at SaskFlax.



## State of the Industry

In the fall of 2020, the Canadian flax crop production was 578,000 tonnes according to Statistics Canada. The exports at the end of the 2020/21 crop year were 519,000 tonnes. For the 2021/22 crop year production was estimated to be 346,000 tonnes. In 2021 the yields were below long-term averages due to drought and hot temperatures during flowering. In the fall the crop was harvested over a long period as some fields started to regrow after late August rains. Overall, the flax crop quality was still good, but with lower oil content. For the 2020/21 crop year, China is the largest importer of Canadian flax at 132 thousand tonnes, followed by the European Union at 125 thousand tonnes and the United States at 112 thousand tonnes. For the 2020/21 crop year the estimated world production was 3.36 million tonnes and forecast to be 3.31 million tonnes for 2021/22. The world trade of flax was impacted by the pandemic due to logistics and a change in trade flows. With good world production in 2020/21, Canada lost trade share to Kazakhstan and Russia in the Chinese market. Although Kazakhstan flax exports to China suffered because of problems with railcars moving into China. Russia has taken a larger share of the Chinese market. In 2021 Canada saw an increase in flax shipments to the EU because of the supply of high quality flax. As the world flax supply tightened throughout 2021, due to drought in North America and Kazakhstan the trade of flax slowed. However, the demand from the human and petfood markets remained strong. The industrial market for flax is reasonably flat, being driven by the livestock demand.



# Research Funding

In 2020/21, SaskFlax was a funder and co-funder of 24 research projects for the benefit of flax producers. Current priorities for research include: agronomy, variety development, pathology, seed and oil value-added processing, human health, and flax for livestock and pet diets.

## Currently funded research

Researcher	Project Name	Total Value of SaskFlax funds for project	Year of Completion
Dr. Booker - University of Saskatchewan	Characterization of Flax Breeding Lines for Northern Adaptation and Stability of Yield and Maturity	\$59,813	2020
	Saskatchewan Variety Trials including experimental lines	\$35,000	2020
Farming Smarter	2020 Flax Variety Trial	\$7,000	2020
InnoTech Alberta	2020 Flax Variety Trial	\$6,100	2020
Dr. Deyholos - University of British Columbia	Linseed Straw Management: Pre-Breeding for Reduced Stem Strength	\$41,400	2021
Dr. Booker - University of Saskatchewan	Characterization of Rust Resistance	\$136,766	2021
Dr. Paterson - University of Saskatchewan	Are components of flax neuroprotective against myelin degeneration? Impact of dietary ALA in an animal model of multiple sclerosis	\$287,500	2021
Dr. Jitendra Paliwal – University of Manitoba	Development of Safe Storage Guidelines for Canadian Flax	\$52,500	2021
Dr. Martin Reaney – University of Saskatchewan	Oilseed with Depleted Glycosides	\$23,809	2021
Indian Head Agricultural Research Foundation	Pre-Harvest Weed Control and Desiccation Options for Flax	\$21,350	2021
BASF	Saflufenacil Residue Trials	\$44,919	2021
	Saskatchewan Variety Trials including experimental lines	\$30,000	2021
Farming Smarter	2021 Flax Variety Trial	\$5,500	2021
InnoTech Alberta	2021 Flax Variety Trial	\$5,000	2021
Indian Head Agricultural Research Foundation	Pre-Harvest Weed Control and Desiccation Options for Flax	\$24,457	2022
Indian Head Agricultural Research Foundation	Flax Response to Non-Traditional Nitrogen Fertilizer Management Strategies	\$49,840	2022



Dr. William May – Agriculture and Agri-Food Canada	The Effect of Seeding Rate, Crop Placement, and N Rate on the Yield of Chickpea and Flax	\$86,200	2023
Diverse Field Crop Cluster	1) Development of Flax Cultivars for Western Canada – Dr. Helen Booker 2) Genomics and molecular markers to identify resistance genes in flax – Dr. Helen Booker 3) Germplasm assessment for low cadmium – Dr. Axel Diederichsen	\$1,470,676	2023
Dr. Fran Walley – University of Saskatchewan	Revising the crop nutrient uptake and removal guidelines for Western Canada	\$14,672	2023
Dr. Tim Mutsvangwa – University of Saskatchewan	Evaluating Whole Flaxseed and Flaxseed Meal as Energy and Protein Sources for High-Producing Dairy Cows	\$46,169	2024
Dr. Steve Shirtliffe – University of Saskatchewan	Eliminating the Source of Herbicide Resistant Kochia	\$26,221	2025





# **Saskatchewan Flax Development Commission**

Financial Statements  
**July 31, 2021**



## Independent auditor's report

To the Board of Directors of Saskatchewan Flax Development Commission

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### Our qualified opinion

In our opinion, except for the possible effects of the matter described in the *Basis for qualified opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of Saskatchewan Flax Development Commission (the Commission) as at July 31, 2021 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

#### What we have audited

The Commission's financial statements comprise:

- the statement of financial position as at July 31, 2021;
- the statement of changes in net assets for the year then ended;
- the statement of operations for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

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### Basis for qualified opinion

The Commission derives producer check-off fees revenue from the product sold by the producers in accordance with the Saskatchewan Flax Development Plan Regulations. We did not have access to the records of the producers to ascertain whether the fees stemming from the product sold were complete. Accordingly, our work in respect of the producer check-off fees revenue was limited to the amounts recorded in the records of the Commission. Consequently, we were unable to determine whether any adjustments might be necessary to producer check-off fees revenue, deficiency of revenue over expenditures and cash used in operating activities for the years ended July 31, 2021 and 2020, current assets as at July 31, 2021 and 2020 and net assets as at the beginning and the end of the years ended July 31, 2021 and 2020. Our audit opinion on the financial statements for the year ended July 31, 2020 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

PricewaterhouseCoopers LLP  
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### **Independence**

We are independent of the Commission in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

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### **Responsibilities of management and those charged with governance for the financial statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Commission's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Commission or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Commission's financial reporting process.

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### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Commission's internal control.



- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Commission's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Commission to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**/s/PricewaterhouseCoopers LLP**

Chartered Professional Accountants  
Saskatoon, Saskatchewan  
December 17, 2021



# Saskatchewan Flax Development Commission

## Statement of Financial Position

As at July 31, 2021

	2021 \$	2020 \$
<b>Assets</b>		
<b>Current assets</b>		
Cash and cash equivalents	66,516	179,721
Investments (note 3)	376,770	612,445
Prepaid expenses	4,038	-
Accounts receivable	51,565	92,918
	498,889	885,084
<b>Investments</b> (note 3)	1,097,630	920,923
<b>Tangible capital assets</b> (note 4)	6,464	9,184
<b>Website development costs</b> (note 5)	256	1,023
	1,603,239	1,816,214
<b>Liabilities</b>		
<b>Current liabilities</b>		
Accounts payable and accrued liabilities	61,853	25,286
<b>Net Assets</b>		
<b>Unrestricted</b>	841,386	1,090,928
<b>Internally restricted</b> (note 6)	700,000	700,000
	1,541,386	1,790,928
	1,603,239	1,816,214
<b>Commitments</b> (note 8)		
<b>Operating lease</b> (note 9)		

### Approved by the Board of Directors



Director



Director

The accompanying notes are an integral part of these financial statements.

# Saskatchewan Flax Development Commission

## Statement of Changes in Net Assets

For the year ended July 31, 2021

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	Internally restricted \$	Unrestricted \$	2021 \$	2020 \$
<b>Balance – Beginning of year</b>	700,000	1,090,928	1,790,928	1,957,588
Deficiency of revenue over expenditures	-	(249,542)	(249,542)	(166,660)
<b>Balance – End of year</b>	700,000	841,386	1,541,386	1,790,928

The accompanying notes are an integral part of these financial statements.

# Saskatchewan Flax Development Commission

## Statement of Operations

For the year ended July 31, 2021

	Budget \$ (Unaudited) (note 10)	2021 \$	2020 \$
<b>Revenue</b>			
Producer check-off fees	798,000	849,036	747,002
Refunds	-	(30,592)	(23,168)
	798,000	818,444	723,834
Grants	-	80,788	42,881
Interest income	15,000	35,368	39,229
Other income	-	45,740	13,067
	813,000	980,340	819,011
<b>Expenditures</b> (schedule and note 7)			
Operations and administration			
Consultants	160,000	148,452	130,260
Salaries and wages	140,000	97,181	115,075
Board of Directors	18,000	41,478	62,003
Levy administration	28,000	27,470	28,171
Professional fees	15,500	21,014	9,630
Rent	21,600	18,420	23,445
General and administrative	20,900	11,656	11,395
Amortization	3,500	3,488	3,487
Meetings	10,000	2,986	15,006
Insurance	4,300	1,505	3,481
	421,800	373,650	401,953
Grants and research projects (note 8)	678,109	749,265	411,514
Communications	194,000	105,601	132,421
Market facilitation	55,000	1,366	39,783
	1,348,909	1,229,882	985,671
<b>Deficiency of revenue over expenditures</b>	<b>(535,909)</b>	<b>(249,542)</b>	<b>(166,660)</b>

The accompanying notes are an integral part of these financial statements.

# Saskatchewan Flax Development Commission

## Statement of Cash Flows

For the year ended July 31, 2021

	2021 \$	2020 \$
<b>Cash provided by (used in)</b>		
<b>Operating activities</b>		
Deficiency of revenue over expenditures	(249,542)	(166,660)
Item not affecting cash		
Amortization	3,488	3,487
	(246,054)	(163,173)
Changes in non-cash working capital items		
Accounts receivable	41,353	(37,896)
Prepaid expenses	(4,038)	-
Accounts payable and accrued liabilities	36,567	(74,569)
	73,882	(112,465)
	(172,172)	(275,638)
<b>Investing activities</b>		
Redemption (purchase) of investments – net	58,967	(40,488)
<b>Change in cash and cash equivalents during the year</b>	(113,205)	(316,126)
<b>Cash and cash equivalents – Beginning of year</b>	179,721	495,847
<b>Cash and cash equivalents – End of year</b>	66,516	179,721
<b>Cash and cash equivalents consist of</b>		
Cash	66,457	173,610
Investment savings accounts	59	6,111
	66,516	179,721

The accompanying notes are an integral part of these financial statements.



# Saskatchewan Flax Development Commission

## Notes to Financial Statements

July 31, 2021

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### 1 Nature of business

Saskatchewan Flax Development Commission (the Commission) was established by provincial legislation in April of 1996. The activities of the Commission are funded primarily by a levy on Saskatchewan produced flax, which is collected by buyers at the time of sale.

The mandate of the Commission is to promote and enhance flax production in Saskatchewan for maximum return to producers through research, market facilitation, leadership and communication in the industry.

### 2 Summary of significant accounting policies

#### Basis of presentation

These financial statements include the accounts of the Commission and are presented in accordance with Canadian Accounting Standards for Not-for-Profit Organizations (ASNPO).

#### Use of estimates

The preparation of financial statements in conformity with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenue and expenditures during the reporting period. Actual results could differ from these estimates.

#### Tangible capital assets and website development costs

Tangible capital assets and website development costs are recorded at cost and amortized over their expected useful lives. Computer hardware, computer software and office equipment are amortized using the straight-line method over a five-year period. Website development costs are amortized using the straight-line method over a five-year period.

#### Revenue recognition

Producer check-off fees are recognized as product is sold from the producers to the buyers in accordance with the Saskatchewan Flax Development Plan Regulations. Refunds are recognized using the accrual method based on actual requests submitted by producers for the crop year and are paid out subsequent to year-end by the Commission.

The Commission follows the deferral method of accounting for contributions, including grants. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions for expenses of the current period are recognized as revenue in the current period and restricted contributions for expenses of one or more future periods are deferred and recognized as revenue in the same period or periods as the related expenses are recognized.

# Saskatchewan Flax Development Commission

## Notes to Financial Statements

July 31, 2021

Interest income is recognized as it is earned. Contributions of materials and services are recognized only when a fair value can be reasonably estimated and when the materials and services are used in the normal course of the Commission's operations and would otherwise have been purchased.

### Grants and research projects

Expenditures are recognized when grants and research projects have been approved and the recipient has met eligibility criteria.

### Financial instruments

Financial assets and financial liabilities, consisting of cash and cash equivalents, investments, accounts receivable and accounts payable and accrued liabilities are initially recognized at fair value and subsequent measurement is at amortized cost. The Commission does not consider itself to have significant exposure to credit risk, currency risk, interest rate risk, liquidity risk, market risk or other price risk.

## 3 Investments

Investments consist of guaranteed investment certificates, which earn interest at rates ranging from 1.57% to 3.15% and mature in the 2022 (\$376,770), 2023 (\$629,123), 2024 (\$210,982), 2025 (\$159,364) and 2026 (\$98,161) fiscal years.

## 4 Tangible capital assets

			2021	2020
	Cost	Accumulated	Net book	Net book
	\$	Amortization	Value	Value
		\$	\$	\$
Office equipment	19,576	13,301	6,275	8,427
Computer hardware	8,279	8,090	189	757
Computer software	716	716	-	-
	28,571	22,107	6,464	9,184

## 5 Website development costs

			2021	2020
	Cost	Accumulated	Net book	Net book
	\$	amortization	value	value
		\$	\$	\$
	10,653	10,397	256	1,023

# Saskatchewan Flax Development Commission

## Notes to Financial Statements

July 31, 2021

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### 6 Internally restricted net assets

The Commission has internally restricted net assets of \$700,000 to maintain operations and meet commitments in the event of crop failure, and to pay any amounts due in the event of disestablishment of the Commission.

### 7 Related party transactions

During the year ended July 31, 2021, members of the Commission's elected Board of Directors received payments for per diems and expenses of \$43,826 (2020 – \$77,954). All related party transactions described above are measured at the exchange amount, which is the consideration established and agreed to by the parties.

### 8 Commitments

As at July 31, 2021, the Commission has committed to making the following payments for research projects:

	\$
2022	402,099
2023	117,425
2024	3,451
2025	5,419
2026	-
	<hr/>
	528,394
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### 9 Operating lease

The Commission entered into a lease agreement for office space on November 1, 2017. The term of the lease agreement is five years and future monthly minimum lease payments, excluding final occupancy costs, are \$1,176 to the end of the term of the lease on October 31, 2022. The Commission has the option to renew the lease agreement for an additional three-year term.

### 10 Budgeted amounts

The budgeted amounts have been approved by the Board of Directors, are unaudited and are provided for purposes of comparison.

# Saskatchewan Flax Development Commission

## Schedule of Expenditures

For the year ended July 31, 2021

	Budget \$ (Unaudited) (note 10)	2021 \$	2020 \$
<b>Grants and research projects</b>			
Diverse Field Crop Cluster (note 8)	345,911	360,451	132,171
CDC Infrastructure	100,000	100,000	-
ADOPT Pre-Harvest Weed Control	4,270	59,438	17,079
U of S Multiple Sclerosis	43,125	43,125	57,500
Safe Flax Storage	15,750	31,500	15,750
Depleting Glycoside and Metals	20,355	29,270	-
High Producing Dairy Cow	21,250	24,751	-
Yield of Chickpea and Flax	26,150	20,308	-
BASF Saflufenacil Residue Trial	27,500	19,824	-
Sask Variety Performance Group	35,000	19,100	16,326
Flax Variety Trial	3,275	11,150	12,875
Rust Resistance Genes of Flax	10,534	10,534	-
Crop Nutrient Removal Guide	7,608	7,608	-
Herbicide Resistant Kochia	7,222	7,222	-
Characterization of Flax Lines	4,984	4,984	-
CDC Flax Program	-	-	145,900
Integrated Crop Management	-	-	4,993
Steam Explosion of Flax Meal	-	-	4,140
Nutritional Evaluation Flaxseed and Meal	-	-	2,676
Monitoring Soil Carbon	-	-	2,104
Linseed Straw Management	5,175	-	-
	<b>678,109</b>	<b>749,265</b>	<b>411,514</b>
<b>Communications</b>			
Memberships and subscriptions	35,000	39,620	32,901
Scholarships	20,000	20,000	20,500
Newsletter	26,000	17,860	13,886
Sponsorships	10,000	10,125	13,425
Farm and Food Care SK	5,000	5,250	6,539
Website	5,000	4,690	1,454
Industry liaison	20,000	3,362	14,924
Election	20,000	1,690	-
Other	6,000	1,445	-
Crop Production Week and CropSphere	15,000	1,000	6,443
Prairie Recommending Committee on Oilseeds	5,000	450	3,660
Annual General Meeting	5,000	109	2,498
Flax Association Networking	10,000	-	5,798
Communications consultant	-	-	4,200
Flax day	10,000	-	3,149
Strategic planning	2,000	-	3,044
	<b>194,000</b>	<b>105,601</b>	<b>132,421</b>
<b>Market facilitation</b>			
Food	40,000	-	37,552
Other	15,000	1,366	2,231
	<b>55,000</b>	<b>1,366</b>	<b>39,783</b>



## 2020 - 2021 Expenditures by Object

### Board of Directors (all amounts included)

	Honorarium	Expenses	CPP Expense	Total
Greg Sundquist	3,450	1,317		4,767
Scott Sefton	7,500	3,607	147	11,254
Nancy Johns	2,400	840	202	3,443
Particia Lung	4,500	795	60	5,356
Jordan Hillier	3,600	1,757		5,357
Shane Stokke	4,300	990	349	5,639
Brent Dunnigan	3,600	537		4,137
Garry Noble	3,450	423		3,873
	32,800	10,267	759	43,826

### Administration (threshold \$5,000)

Orange Management Group Ltd.	147,000	
Agriculture Council of Saskatchewan (Levy Central)	27,470	
w5 Properties	18,420	
PricewaterhouseCoopers	9,501	202,391

### Research (threshold \$5,000)

University of Saskatchewan	250,528	
Ag-West Bio	190,076	
U of S - CDC Infrastructure	100,000	
IHARF	63,708	
Mitacs Inc	56,500	
SVPG	28,928	
Agriculture and Agri-Food Canada	20,308	
BASF Canada Inc	19,824	
Diverse Field Crops Cluster	17,174	
Farming Smarter Association	5,875	
InnoTech Alberta	5,275	758,196

### Communication (threshold \$5,000)

U of S	20,000	
Canada Grains Council	12,832	
Grain Growers of Canada	10,520	
Flax Council of Canada	10,000	
Canada Post	5,286	
Farm & Food Care SK	5,250	
Agriculture in the Classroom Sask. Inc.	5,000	68,888